



Data-Driven Approach to Protecting Public Safety,  
Improving and Expanding Rehabilitative Treatment  
and Services, and Advancing Equity through  
Alternatives to Incarceration

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**Joint Advisory Group/Working Group Meeting**

October 25, 2022

# Guidelines for Virtual Advisory Group Meetings

- Meetings are open to the public and being recorded
- Only Advisory Group, Working Group members, and SANDAG staff will be able to speak due to the focus of these meetings
- If you would like to speak, please raise your hand. If you agree with what another member is saying, you can use other icons to share this approval.
- Please note that we value your opinions but may need to move conversations along to ensure all the meeting topics are covered.

# Meeting Agenda

- Review of Scope of the SANDAG ATI Study & Addendum Opportunities (4:30-4:40)
- Overview of Working Group Efforts (4:40-4:50)
- Overview of Advisory Group Working Group Efforts (4:50-5:00)
- HHSA-PSG Care Coordination/Data Sharing (5:00-5:10)
- Open Sharing and Discussion Between Advisory Group and Working Group (5:10-6:00)



**4:30-4:40**

Review of Scope of the SANDAG ATI Study & Addendum Opportunities

# Overview of ATI Research Project



Analyze jail population data



Understand who had continued contact with justice system



Document service need, availability, gaps, and barriers



Identify proven and promising programs for implementation or expansion



Cost analysis for 1, 5, 10, and 20 years from investing in alternatives to incarceration

← Community engagement and feedback →

# Project Status

**Table ES 1  
RESEARCH QUESTION STATUS**

Status	Question Number(s)	Question	Report
●=Completed			
◐=Partially Completed			
○=In Process			
●	1, 2	How the jail population changed pre-COVID to during COVID	Initial Interim
●	3	How has length of detention varied	Initial Interim
◐	4	What are the mental and behavioral health needs of the jail population	Initial Interim, Draft Final, Comprehensive Final
●	5	What percent of the detention population has received County-funded treatment	Initial Interim, Third Interim
●	6	What are the policy drivers of reduced incarceration rates and how have crime rates varied	Initial Interim
○	7	Level of contact with law enforcement for those not booked into jail	Draft Final, Comprehensive Final
●	8	What are the opinions and perceptions of partners and stakeholders	Second Interim
◐	9	What recommendations for policy change are being made	Second Interim, Draft Final, Comprehensive Final
○	10	What services are available in the County	Draft Final, Comprehensive Final
◐	11	What needs does this population have	Second Interim, Draft Final, Comprehensive Final
◐	12	What are gaps and barriers to service delivery	Second Interim, Draft Final, Comprehensive Final
◐	13	What are best practices	Third Interim, Draft Final, Comprehensive Final
○	14	What savings would be realized by having fewer individuals incarcerated in 1, 5, 10, and 20 years	Draft Final, Comprehensive Final
○	15	What costs would be associated with providing needed services in the community in 1, 5, 10, and 20 years	Draft Final, Comprehensive Final

# Four Significant Remaining Research Tasks

Criminal history & recidivism of those not booked during the pandemic

Best practice literature review

Service gap analysis

Cost analysis

# Justice System Contact of Those Not Booked

Change from original design due to design issues

LE contact between 4/1/2020 & 3/31/2021 for drug use possession or public conduct

Type, frequency, & timing of justice system contact 12 months prior & 12 months after instant offense

# Best Practice Literature Review

Local, state,  
national,  
international

Proven &  
promising  
programs &  
policies

Link to intercept  
model when  
possible

Note importance  
of fidelity & not  
making  
endorsement

# Gap Analysis: Service Provider Survey

Greatest needs  
of clients

Barriers to  
clients &  
service  
providers

Ways to best  
engage clients

# Cost Analysis

Not a cost-effectiveness analysis

Same drug & public disorder charges

Baseline: 1/1/2018-2/29/2020

Compare jail cost to 9 different alternatives 1, 5, 10, & 20 years out

# Cost Analysis Alternatives

PC 1000

Sobering  
Centers

Crisis  
Stabilization  
Units

Sheriff's  
Pretrial  
Services

Behavioral  
Health Court

Homeless  
Court

DA's  
Community  
Justice  
Initiative

Outpatient  
Treatment

Residential  
Treatment



**4:40-4:50**

Overview of Working Group Efforts



**4:50-5:00**

Overview of Advisory Group Working Group Efforts

# ATI Advisory Group Members

- Charlene Autolino
- Lalia Aziz
- Lon Chhay
- Dr. Andrea Dauber-Griffin
- Manuel Enriquez
- Dr. Darwin Fishman
- Anthony Gonzales
- Betsy Jacobson
- Martin Leyva
- Niki Martinez
- Bill Payne
- Jackie Reed
- Wehtahnah Tucker
- Reginald Washington

# ATI Advisory Group Guidelines

## RESPONSIBILITIES

The ATI Advisory Group is expected to meet monthly (initially virtually and possibly in person as needed) for one year (April 2022 through February 2023) and will be composed of 10-15 community members who applied and were selected through an objective review process to represent diverse perspectives and experiences. As a member you are expected to be able to attend and actively engage in the majority of these meetings. The Advisory Group will be provided with regular updates on the research process and asked to provide their input on the research as it evolves, as well as recommendations that may be made for the data and information that are compiled. To ensure transparency, all meetings of the Advisory Group will be public and recorded.

You were selected to serve as an Advisory Group member due to your experience and expertise. The interests of the public with regard to the input you provide may or may not coincide with the interests of the public or private organization you represent or with your personal interests. Since the funds used by SANDAG to carry out its responsibilities are public funds, however, you will be expected to participate in the Advisory Group using objective standards that will best serve the interests of the public and SANDAG. When meeting with others involved in the Advisory Group, you will be expected to be respectful and allow everyone to speak an equal amount of time. Advisory Group members do not have authority to make final decisions; only to make recommendations.

# Advisory Group Activities Since April 2022

- Orientation and five public meetings
- Participated in June community forums
- Provided input on community engagement and community surveys
- Pre-tested community surveys
- Reviewed scope for gap analysis and led to creation of service provider survey
- Discussion and feedback included in Second Interim Report recommendations
- Working Groups formed and have met since August 9th

# ATI Working Groups

## Best Practices/Future Research

Andrea, Anthony, Betsy, Bill,  
Charlene, Jackie, Lon, Martin,  
Wehtahnah

## Disparities/Law Enforcement

Andrea, Anthony, Betsy, Darwin,  
Laila, Lon, Manuel,  
Martin, Wehtahnah

# ATI Working Groups

- SANDAG staff coordinated a total of 9 subgroup meetings which include participation by 12 of the 14 Advisory Group members.
- Some of the most relevant issues discussed include:
  - Practices that would have been beneficial prior to arrests
  - Successful social enterprises (e.g., Delancey Street)
  - Disparities created by systemic issues in existing practices and programs
  - Barriers to implementing changes in the local criminal justice system
  - Other topics that fall outside of the scope of the current project (e.g. incarceration, bail, etc.).
- Both Subgroups agreed on putting together an AG authored piece to include as an addendum in the final project report



**5:00-5:10**

HHSA-PSG Care Coordination/Data Sharing

# SANDAG

**5:10-6:00**

Open Sharing and Discussion Between Advisory Group  
and Working Group