



Board of Directors Onboarding Manual 2024

Vision

Pursuing a brighter future for all

Mission

We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.

Our Guiding Principles:

Imagine the possibilities, partner for success, make it happen.

Core Values:

The advancement of equity and inclusion is embedded in everything we do. Our organizational culture inspires people to do their best work. We effectively use data and analytics to inform decision making.

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Welcome to the Board

Welcome to the San Diego Association of Governments (SANDAG). Using data and technology to inform our planning, SANDAG connects people, places, and innovative ideas by building projects with the San Diego region's unique and diverse communities that improve mobility and promote equity, economic growth, and sustainable communities.

We provide a forum for regional decision making and are governed by a Board of Directors made up of elected officials from the region's 18 cities and the County Board of Supervisors. Representatives from Imperial County, Caltrans, U.S. Department of Defense, Port of San Diego, San Diego County Water Authority, San Diego Metropolitan Transit System (MTS), San Diego County Regional Airport Authority, North County Transit District (NCTD), Southern California Tribal Chairmen's Association, the Association of Planning Groups, and the Government of Mexico serve on the Board as nonvoting advisory members.

SANDAG serves the San Diego region through several designations, including the Metropolitan Planning Organization (MPO), Regional Transportation Planning Agency, Council of Governments, San Diego County Regional Transportation Commission and TransNet sales tax authority, forum for regional housing needs, ARJIS administrator and criminal justice clearinghouse, and census agency.

We are glad you are here and are excited to get to work.

Welcome to SANDAG!

Overview

The San Diego region is home to more than 3.3 million people within 18 cities, the County of San Diego, and 17 federally recognized Tribal Governments. Located along the U.S. – Mexico border, the San Diego region benefits from a rich economic, social, historical, and cultural exchange through the daily flow of people and goods across the international border.

It is truly a remarkable place for all, with unique coastlines, canyons, mesas, grasslands, forests, agricultural lands, and deserts. The San Diego region hosts strategically located sea and land ports of entry, the U.S. Navy's prestigious Pacific Fleet, renowned higher education institutions, and a diverse economy rooted in technology, research, national defense, and tourism.

The San Diego region also faces significant challenges threatening its quality of life – a lack of affordable housing and compelling transportation options have contributed to inequities between communities and increased difficulties in advancing climate goals.

We believe the San Diego region thrives when we work together. At SANDAG, we use data and public input to plan, build, provide resources, and preserve our region. By working collaboratively with local governments, community partners, neighboring regions, and state and federal agencies, we are able to deliver long-lasting solutions to regional issues including improving equity, transportation, air quality, clean energy, economic development, goods movement, public health, public safety, housing, and more.

Commitment to Equity

We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.

Your Regional Role as a SANDAG Board Member

SANDAG has several designations by the federal and state government that form the framework for what we do. As a Board member, it is essential that you understand these designations and ensure that the agency is positioned to meet the requirements of each.

Some of the most important designations are listed below. You can find [SANDAG's governing legislation](#) on our website.

Metropolitan Planning Organization (Federal)

Allocate federal transportation revenues and meet comprehensive planning requirements of the Fixing America's Surface Transportation Act in order to be eligible for funds. Adopt the long-range Regional Transportation Plan (RTP) and Regional Transportation Improvement Program (RTIP), including air quality conformity analyses. Adopt the annual Overall Work Program consistent with federal requirements and funding regulations.

Regional Transportation Planning and Fund Allocation Agency (State)

As the regional transportation planning agency, SANDAG adopts the RTP and RTIP, the five-year programming of state and federal transportation funds. The agency also allocates Transportation Development Act funds (local quarter-percent sales tax collected statewide and returned to the county based on the amount collected).

San Diego County Regional Transportation Commission (Local and Voter Approval)

SANDAG is the designated commission and administers the local half-cent sales tax, TransNet, for transportation purposes.

Council of Governments (Local)

This designation makes SANDAG the public forum for regional decision-making among the area's 18 cities and county government relating to a broad range of topics pertinent to the region's quality of life. Some of the regional topics include strategic planning; allocation of resources; and the creation of accurate, timely, and useful demographic, economic, transportation, planning, borders, environmental, and public safety information.

San Diego Regional Consolidated Agency (State)

Effective January 1, 2003, Senate Bill 1703 (Chapter 743, Statutes of 2002) designated SANDAG as the San Diego Regional Consolidated Agency to strengthen how regional public policy decisions are made. The law mandated membership in the consolidated agency from the area's 18 cities and county government. It also consolidated regionally significant transit planning, programming, project development, and construction into SANDAG, and left responsibilities for day-to-day operations with the existing transit operators. SANDAG is authorized by statute to place a ballot measure before the voters and use revenues from the sales tax to provide for infrastructure needs that are important to maintain and improve the region's quality of life such as habitat conservation, shoreline preservation, water quality enhancement, and public transit.

Area-Wide Clearinghouse (Federal and State)

Review projects with regional impacts under California Environmental Quality Act and National Environmental Policy Act.

Automated Regional Justice Information System

The purpose of the Automated Regional Justice Information System (ARJIS) Joint Powers Agency is to develop and maintain state-of-the-art criminal justice information technology that provides its members with seamless, cross-jurisdictional access to essential, accurate, real-time data via a secure criminal justice enterprise network. As the convening agency for regional justice technology, ARJIS enhances both officer safety for the local, state, tribal, and federal law enforcement agencies that operate in the region and public safety for the region's residents and visitors.

Co-Lead Agency for Air Quality Planning (Federal and State)

Carry out air quality planning mandates in cooperation with the San Diego County Air Pollution Control District (APCD). Determine conformity of transportation plans and programs – RTP and RTIP – with an air quality plan.

Congestion Management Agency (State and Local)

All 18 cities and the county government have designated SANDAG as the Congestion Management Agency responsible for adopting a Congestion Management Program (CMP), overseeing preparation of deficiency plans, and monitoring local agency compliance with the CMP.

Fee-for-Services

Memoranda of understanding (MOU) or contractual agreement where SANDAG agrees to perform specific services in exchange for fees, which provide the funding for the applicable task or product budgeted.

Freeway Service Patrol Administration

Provide rapid assistance during peak traffic periods for stranded motorists on various highways, reducing congestion and increasing safety.

Housing (State)

SANDAG determines each jurisdiction's share as part of the Regional Housing Needs Assessment and establishes performance criteria for self-certification of housing elements.

Intelligent Transportation Systems Architecture (Federal)

The U.S. Department of Transportation and federal regulations require that federally funded projects be consistent with an adopted regional Intelligent Transportation System architecture.

Intergovernmental Review

Conduct review of regionally significant projects that may impact the implementation of the RTP and/or its Sustainable Communities Strategy. The review ensures these projects are coordinated appropriately with local jurisdictions, Caltrans, transit agencies, APCD, and other agencies.

Local, State, or Federal Grant Conditions

Project-specific local, state, or federal grant agreement where reimbursement of costs is conditioned upon completion of applicable activities, tasks, or products.

Master Agreement with Caltrans

Commitment through a Master Fund Transfer Agreement between SANDAG and Caltrans District 11.

Memoranda of Understanding with Member Agencies

Commitments through an MOU between SANDAG and one or more of the member agencies. Memoranda of Understanding with Metropolitan Transit System and North County Transit District Commitments through an MOU between SANDAG, MTS, and NCTD.

North County Multiple Habitat Conservation Program (Local) Form

Undertaken on behalf of the seven North County cities, SANDAG serves as the policy body for the program.

Otay Mesa East Toll Facility Act (State)

This legislative act authorizes SANDAG to establish highway toll projects to facilitate the movement of goods and people along the SR 11/Otay Mesa East Port of Entry Corridor.

Regional Criminal Justice Clearinghouse (Local)

The Regional Criminal Justice Clearinghouse provides the means to seek and secure research funds from local, state, and federal sources to assess the effectiveness and efficiency of crime control programs. Assistance to member agencies occurs through various avenues: publishing crime and arrest reports, sharing resources and information, quality assurance studies of crime-related data, impact assessments of crime-reduction strategies, long-term evaluations of critical issues, and grant writing assistance for agencies seeking grant funding. Through the Regional Criminal Justice Clearinghouse, staff also conducts analyses of offender drug use.

Regional Beach Sand Replenishment Program

Administer the regional program in coordination with federal, state, and local agencies.

Regional Census Data Center (Local)

The Regional Census Data Center was established to increase the accuracy, availability, and use of census data by coordinating with the Census Bureau, the State Census Data Center network, and local agencies in all aspects of census planning and data analysis.

Regional Information System

The Regional Information System is a nationally recognized integrated system of data, computer models, state-of-the-art analytical tools, and staff expertise. It is the San Diego region's most comprehensive databank of historic, current, and forecasted demographic, economic, land use, criminal justice, and transportation-related information. SANDAG, its member and partner agencies, and the public rely on the Regional Information System as the foundation for planning, policy research, analyses, and studies of local and regional issues.

Regional Toll Authority (Congestion Management and Infrastructure Financing)

Responsible for the delivery and operation of pricing programs such as the I-15 Express Lanes and future high-occupancy toll facilities that allow single-occupant vehicles to use available capacity for a fee. Fees support the operation and maintenance of the program and provide additional funding for Rapid transit and vanpool services in the corridor.

Regional Transportation Demand Management Program Administration

Provide and administer the regional program (iCommute) consisting of carpool, vanpool, and transit programs; Bike Parking Program; telework; employer and school outreach; and other projects.

SANDAG Service Bureau

Provide research and technical products and services on a fee-for-service basis to government agencies and private organizations and individuals. Examples include custom compilation and analysis of demographic and economic information, custom mapping, transportation modeling and analysis projects, geographic information system analysis, and survey design and analysis.

San Diego County Regional Airport Authority Reform Act of 2007 (State)

Senate Bill 10 (Chapter 287, Statutes of 2007) defines the responsibilities of SANDAG and the SDCRAA regarding aviation and surface transportation planning. The SDCRAA is responsible for developing the Regional Aviation Strategic Plan in coordination with SANDAG. SANDAG also is required to prepare an Airport Multimodal Accessibility Plan in coordination with SDCRAA that identifies multimodal transportation investments to improve access to airports in San Diego County and adjacent regions.

SR 125 Toll Facility

Administer toll collection on the SR 125 Toll Road under a long-term lease with the State of California. Approved by the Board in December 2011.

Successor Agency for the San Diego Service Authority for Freeway Emergencies

Administer the Motorist Aid Call Box Program in San Diego County, which provides lifeline support for stranded motorists. Managed by SANDAG since January 1, 2013, the program is funded by a \$1 vehicle registration fee paid by residents in San Diego County.

Organizational and Operational Structure

The Board of Directors serves as the governing body of SANDAG and is made up of elected mayors, councilmembers, and county supervisors that are appointed from each of the region's 19 local governments.

A set of advisory members also serve in a non-voting capacity on the Board to bring their unique perspectives to the discussion and include representatives from Imperial County, Caltrans, the U.S. Department of Defense, Port of San Diego, San Diego County Water Authority, MTS, San Diego County Regional Airport Authority, NCTD, Southern California Tribal Chairmen's Association, the Association of Planning Groups, and Mexico. SANDAG is the only Metropolitan Planning Organization/Council of Governments that has a representative from Mexico serving on its Board – underscoring the truly binational culture of our region.

The Board is supported by six standing committees known as Policy Advisory Committees.

- Executive Committee
- Transportation Committee
- Regional Planning Committee
- Borders Committee
- Public Safety Committee
- Audit Committee

[SANDAG Board Policy No. 001](#) outlines the specific responsibilities delegated by the Board to the Policy Advisory Committees to allow SANDAG to effectively address key public policy and funding responsibilities. All items delegated to the Policy Advisory Committees are subject to Board ratification.

The calendar of meetings for each year is approved by the Board on or around October of the prior year. The calendar of 2023 meetings is published to the [SANDAG website](#).

Appointments

By January 10 of each year, local governments will make their appointments to the Board of Directors. These appointments include one primary member and an alternate(s) from each of the jurisdictions. The County of San Diego and City of San Diego each have a “B” seat that serves as an additional primary member of the Board. The “B” seats also have alternates who can serve should the primary be unavailable. Board members shall serve until recalled by a city or until another appointment is made.

All appointments made by the local jurisdictions go into effect immediately following approval by the member agency's governing body. Additionally, by January 31 of each year, the primary Board members from each of the subregions appoint a Board member or alternate to serve as a primary member and alternate on each Policy Advisory Committee. The Chair of the Board of Directors appoints the Chair and Vice Chair of each Policy Advisory Committee based on these selections.

Members of the Audit Committee are selected by a separate process as outlined in [SANDAG Board Policy No. 039](#).

Board Voting

There are 19 member agencies on the Board and a majority of the member agencies constitutes a quorum for the transaction of business. In order to take final action on any item, a majority vote of the Board Members present on the basis of one vote per agency (tally vote) is required. After the tally vote of the Board Members is taken, a weighted vote may be called by the Board Members of any two Member Agencies unless otherwise required by law. Approval under the weighted vote procedure requires the vote of not less than four Board Members representing separate Member Agencies and not less than 51% of the total weighted vote to supersede the original action of the Board. Additionally, electing the Chair and First Vice Chair of the Board shall require use of the weighted vote procedure.

Pursuant to Public Utilities Code Section 132351.2, each agency must have at least one vote, no fractional votes, and no more than 50 votes. The weighted vote distribution must equal 100 votes in total and is calculated based on California Department of Finance population figures each year around springtime.

FY 2024 Weighted Voting Formula							
SANDAG Member Agency	Certified Population Jan. 1, 2023	% of Subtotal	Fractional Share of Votes	Fractions less than "1"	FY 2024 Adjusted Weighted Vote	FY 2023 Weighted Vote	Vote Change
San Diego	1,368,395	41.850%	41.850	41	42**	42	-
County	509,873	15.594%	15.594	15	15	15	-
Chula Vista	274,784	8.404%	8.404	8	8	8	-
Oceanside	171,063	5.232%	5.232	5	5	5	-
Escondido	149,799	4.581%	4.581	4	4	4	-
Carlsbad	114,549	3.503%	3.503	3	3	3	-
El Cajon	104,619	3.200%	3.200	3	3	3	-
Vista	99,835	3.053%	3.053	3	3	3	-
San Marcos	94,530	2.891%	2.891	2	3**	3	-
Encinitas	61,085	1.868%	1.868	1	2**	2	-
National City	60,974	1.865%	1.865	1	2**	2	-
La Mesa	60,418	1.848%	1.848	1	2**	2	-
Santee	59,227	1.811%	1.811	1	2**	2	-
Poway	48,483	1.483%	1.483	1	1	1	-
Lemon Grove	27,420	0.839%	0.839	1*	1	1	-
Imperial Beach	25,864	0.791%	0.791	1*	1	1	-
Coronado	22,150	0.677%	0.677	1*	1	1	-
Solana Beach	12,784	0.391%	0.391	1*	1	1	-
Del Mar	3,903	0.119%	0.119	1*	1	1	-
Total Region	3,269,755	100.00%	100	94	100	100	

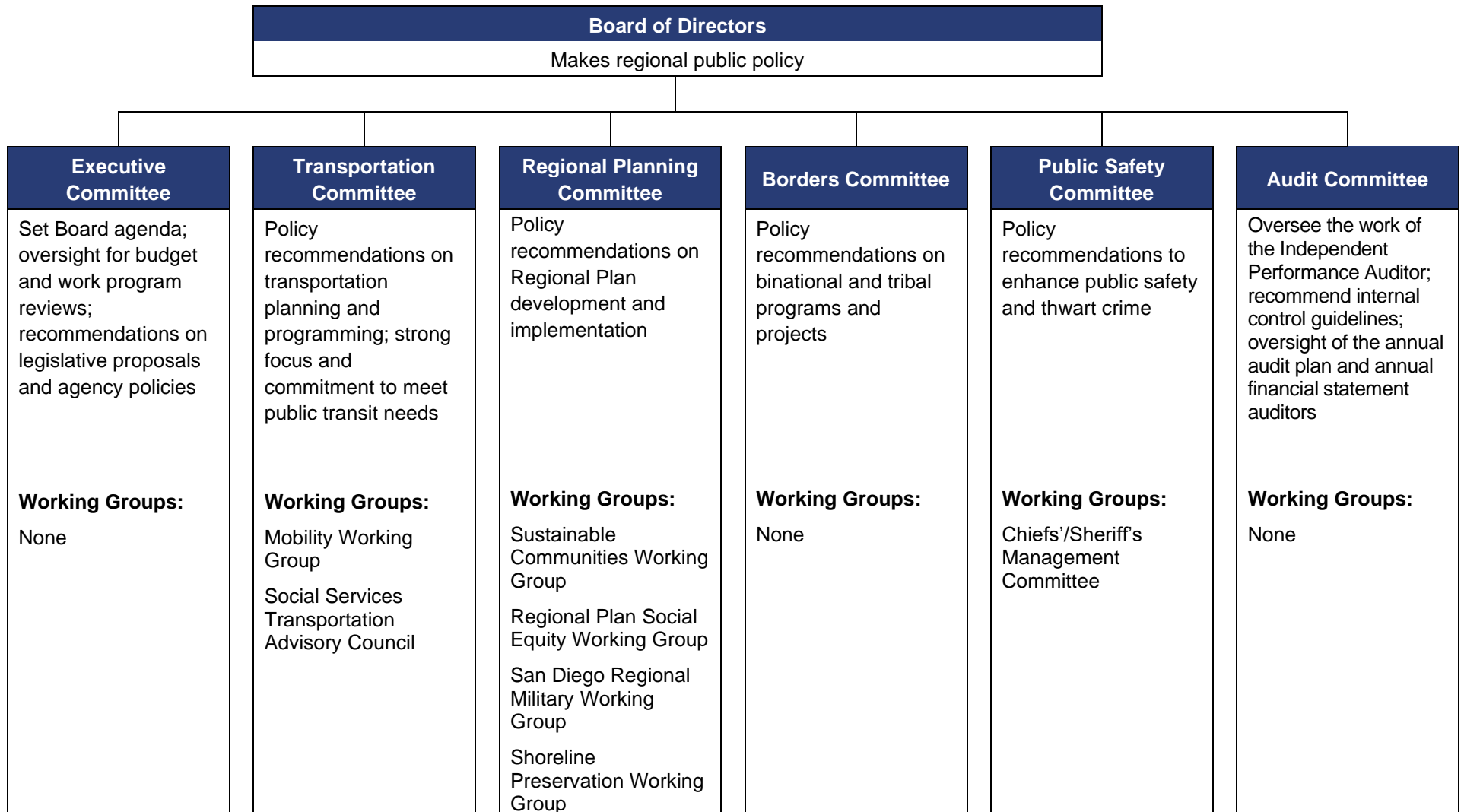
* Agencies gaining a full vote by boosting fractions that are less than one.

** Agencies gaining a full vote based upon highest fraction.

Note: These numbers are updated annually on or about May 1, once the Department of Finance releases new population figures.

Committee Structure

Our Policy Advisory Committees are made up of elected officials, residents, partner agencies, and representatives of civic and community groups. Each committee has a focused responsibility and advises the Board on major policy-level matters related to regional programs.



Board of Directors

Chairwoman
Hon. Nora Vargas

Vice Chair
Hon. Sean Elo-Rivera

Second Vice Chair
Hon. Lesa Heebner

Chief Executive Officer
Coleen Clementson

City of Carlsbad

Melanie Burkholder, Councilmember
(A) Hon. Priya Bhat-Patel, Mayor Pro Tem
(A) Keith Blackburn, Mayor

City of Chula Vista

Hon. Carolina Chavez, Councilmember
(A) Hon. Alonso Gonzalez, Deputy Mayor
(A) Hon. Jose Preciado, Councilmember

City of Coronado

Hon. John Duncan, Councilmember
(A) Hon. Mike Donovan, Councilmember
(A) Hon. Richard Bailey, Mayor

City of Del Mar

Hon. Terry Gaasterland, Deputy Mayor
(A) Hon. Tracy Martinez, Councilmember
(A) Hon. Dave Druker, Mayor

City of El Cajon

Hon. Bill Wells, Mayor
(A) Hon. Steve Goble, Councilmember

City of Encinitas

Hon. Tony Kranz, Mayor
(A) Hon. Kellie Hinze, Councilmember
(A) Hon. Joy Lyndes, Deputy Mayor

City of Escondido

Hon. Dane White, Mayor
(A) Hon. Michael Morasco, Councilmember
(A) Hon. Joe Garcia, Councilmember

City of Imperial Beach

Hon. Jack Fisher, Councilmember
(A) Hon. Mitch McKay, Councilmember
(A) Hon. Matthew Leyba-Gonzalez,
Mayor Pro Tem

City of La Mesa

Hon. Jack Shu, Councilmember
(A) Hon. Patricia Dillard, Councilmember
(A) Hon. Vacant

City of Lemon Grove

Hon. Racquel Vasquez, Mayor
(A) Hon. George Gastil, Councilmember
(A) Hon. Alysson Snow, Councilmember

City of National City

Hon. Luz Molina, Councilmember
(A) Hon. Jose Rodriguez, Councilmember
(A) Hon. Ron Morrison, Mayor,

City of Oceanside

Hon. Ryan Keim, Deputy Mayor
(A) Hon. Rick Robinson, Councilmember

City of Poway

Hon. Steve Vaus, Mayor
(A) Hon. Caylin Frank, Deputy Mayor
(A) Hon. Brian Pepin, Councilmember

City of San Diego

Hon. Todd Gloria, Mayor
(A) Hon. Raul Campillo, Councilmember
(A) Hon. Joe LaCava, Council President Pro Tem
Hon. Sean Elo-Rivera, Council President
(A) Hon. Vivian Moreno, Councilmember
(A) Hon. Marni Von Wilpert, Councilmember

City of San Marcos

Hon. Rebecca Jones, Mayor
(A) Hon. Ed Musgrove, Councilmember
(A) Hon. Sharon Jenkins, Deputy Mayor

City of Santee

Hon. John Minto, Mayor
(A) Hon. Laura Koval, Councilmember
(A) Hon. Ronn Hall, Councilmember

City of Solana Beach

Hon. Lesa Heebner, Mayor
(A) Hon. David A. Zito, Councilmember
(A) Hon. Jewel Edson, Deputy Mayor

City of Vista

Hon. Katie Melendez, Deputy Mayor
(A) Hon. Dan O'Donnell, Councilmember
(A) Hon. John Franklin, Mayor

County of San Diego

Hon. Nora Vargas, Chair
Hon. Joel Anderson, Supervisor
(A) Hon. Terra Lawson-Remer Supervisor
(A) Hon. Monica Montgomery Steppe,
Supervisor

Advisory Members

Imperial County

Jesus Eduardo Escobar, Supervisor
Imperial County
(A) Vacant

California Department of Transportation

Tony Tavares, Executive Director
(A) Everett Townsend, Acting District 11 Director
(A) Roy Abboud, Acting Deputy Director

Metropolitan Transit System

Hon. Matthew Leyba-Gonzalez
(A) Hon. Patricia Dillard
(A) Hon. Ronn Hall

North County Transit District

Hon. Jewel Edson
(A) Hon. Priya Bhat-Patel
(A) Hon. Sharon Jenkins

U.S. Department of Defense

Dennis Keck, Navy Region Southwest
Executive Director
(A) Anna Shepherd, Navy Region Southwest
(A) Muska Laiq, Navy Region Southwest

Port of San Diego

Dan Malcolm, Commissioner
(A) Job Nelson

San Diego County Water Authority

Mel Katz, Representative
(A) Nick Serrano, Alternate
(A) Consuelo Martinez, Alternate

San Diego County Regional Airport Authority

Gil Cabrera, Chair
(A) James Sly, Board member

Southern California Tribal Chairmen's Association

Hon. Cody Martinez, Chairman,
Sycuan Band of the Kumeyaay Nation
Hon. Erica Pinto, Chairwoman,
Jamul Indian Village of California

Mexico

Hon. Alicia Kerber-Palma
Cónsul General of Mexico
(A) Hon. Gilberto Luna
Deputy Cónsul General of Mexico

Association of Planning Groups

Hon. Robin Joy Maxson
(A) Hon. Eileen Delaney

Executive Committee

MEMBERSHIP

The Executive Committee is composed of elected officials responsible for setting the monthly SANDAG Board of Directors agenda, reviewing grant applications, reviewing legislative proposals, preparing the Overall Work Program and Budget, and providing direction to staff in preparing items for Board consideration. The Executive Committee consists of six voting members representing East County, North County Coastal, North County Inland, South County, the City of San Diego, and the San Diego County Board of Supervisors. The SANDAG Chair is one of the six voting members. The SANDAG Vice Chair also is on the Executive Committee, as long as he/she represents an area of the region that is different from the area of the region represented by the Chair.

The Executive Committee generally meets at 9 a.m., on the second Friday of the month.

Staff contact: Ariana Galvan, (619) 699-1977, ariana.galvan@sandag.org

MEMBERS

Nora Vargas, Chair

Chairwoman, County of San Diego

Sean Elo-Rivera, Vice Chair

Council President, City of San Diego

Lesa Heebner, Second Vice Chair

Mayor, City of Solana Beach
(Representing North County Coastal)

Rebecca Jones

Mayor, City of San Marcos
(Representing North County Inland)

Raquel Vasquez

Mayor, City of Lemon Grove
(Representing East County)

Luz Molina

Councilmember, City of National City
(Representing South County)

ALTERNATES

Monica Montgomery-Steppe

Supervisor, County of San Diego

Raul Campillo

Councilmember, City of San Diego

Vivian Moreno

Councilmember, City of San Diego

Melanie Burkholder

Councilmember, City of Carlsbad
(Representing North County Coastal)

Steve Vaus

Mayor, City of Poway
(Representing North County Inland)

Jack Shu

Councilmember, City of La Mesa
(Representing East County)

John Duncan

Councilmember, City of Coronado
(Representing South County)

EX-OFFICIO MEMBERS

Jack Shu

Councilmember, City of La Mesa
(Chair, Transportation Committee)

Jose Rodriguez

Councilmember, City of National City
(Chair, Public Safety Committee)

Jesus Eduardo Escobar

Supervisor, Imperial County
(Chair, Borders Committee)

David Zito

Councilmember, City of Solana Beach
(Chair, Audit Committee)

Joe LaCava

Council President Pro Tem, City of San Diego
(Chair, Regional Planning Committee)

Audit Committee

MEMBERSHIP

The Audit Committee is composed of five voting members with two members of the Board of Directors and three members of the public, whose role is to assist the Board in fulfilling its oversight responsibilities and provide a forum for pursuing the opportunities for improvements in operations, financial reporting and internal controls identified through the agency's audit products. The Audit Committee may hear items within the subject areas of audits, internal controls and investigations into fraud, waste, or impropriety, and may be asked to provide actions or recommendations on other matters within the Audit Committee's purview.

The Audit Committee generally meets at 9 a.m., on the first Friday of the month.

Staff contact: Krystal Carranza (619) 699-7324, krystal.carranza@sandag.org

PRIMARY BOARD MEMBERS

David Zito, Chair
Councilmember, City of Solana Beach

David Druker, Vice Chair
Mayor, City of Del Mar

ALTERNATE BOARD MEMBERS

Ed Musgrove
Councilmember, City of San Marcos

PUBLIC MEMBERS

Shawnee Pickney-Forrest

Rowena Dorsey

Agnes Wong Nickerson

ALTERNATE PUBLIC MEMBERS

Revised January 22, 2024

Borders Committee

MEMBERSHIP

The Borders Committee provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico) as well as government-to-government relations with tribal nations in San Diego County. The preparation and implementation of SANDAG's Binational, Interregional, and Tribal Liaison Planning programs are included under this purview. It advises the SANDAG Board of Directors on major interregional planning policy-level matters. Recommendations of the Borders Committee are forwarded to the SANDAG Board of Directors for action.

The Borders Committee generally meets at 1 p.m., on the fourth Friday of the month.

Staff contact: Héctor Vanegas, (619) 699-1972, hector.vanegas@sandag.org

MEMBERS

Jesus Eduardo Escobar, Chair
Supervisor, Imperial County

Carolina Chavez, Vice Chair
Councilmember, City of Chula Vista
(Representing South County)

Dane White
Mayor, City of Escondido
(Representing North County Inland)

Terry Gaasterland
Deputy Mayor, City of Del Mar
(Representing North County Coastal)

Laura Koval
Councilmember, City of Santee
(Representing East County)

Vivian Moreno
Councilmember, City of San Diego

Joel Anderson
Supervisor, County of San Diego

ADVISORY MEMBERS

Everett Townsend
Caltrans District 11

Alicia Kerber-Palma
Consulate General of Mexico
(Representing Mexico)

ALTERNATES

Mitch McKay
Councilmember, City of Imperial Beach
(Representing South County)

Luis Plancarte
Supervisor, Imperial County

Joe Garcia
Councilmember, City of Escondido
(Representing North County Inland)

Ryan Keim
Deputy Mayor, City of Oceanside
(Representing North County Coastal)

Patricia Dillard
Councilmember, City of La Mesa
(Representing East County)

Sean Elo-Rivera
Council President, City of San Diego

Nora Vargas
Chair, County of San Diego

ADVISORY MEMBERS — ALTERNATES

Roy Abboud
Caltrans District 11

Gilberto Luna
Consulate General of Mexico
(Representing Mexico)

ADVISORY MEMBERS

Vacant

(Representing Orange County)

Crystal Ruiz

City of San Jacinto

(Representing Riverside County COGs)

Valentine Macedo, Jr.

San Diego County Water Authority

Naresh Amatya

Southern California Association of Governments

Raymond Welch (Barona)

Southern California Tribal Chairmen's Association

ADVISORY MEMBERS — ALTERNATES

Vacant

(Representing Orange County)

Yxstian Gutierrez

City of Moreno Valley

(Representing Riverside County COGs)

Steve Castaneda

San Diego County Water Authority

David Salgado

Southern California Association of Governments

Cody Martinez (Sycuan)

Southern California Tribal Chairmen's Association

Revised March 6, 2024

Public Safety Committee

MEMBERSHIP

The Public Safety Committee advises the SANDAG Board of Directors on major policy-level matters related to public safety. Composed of both elected officials and public safety representatives, the goals of the group include improving the quality of life in the region by promoting public safety and justice through collaboration, information sharing, effective technology, and objective monitoring and assessment.

The Public Safety Committee generally meets at 1 p.m., on the Third Friday of every other month.

Staff contacts: Dr. Octavio Rodriguez Ferreira, (619) 595-5342, octavio.rodriquezferreira@sandag.org
Anthony Ray, (619) 952-2605, aray@arjis.org

SANDAG MEMBERS

Jose Rodriguez, Chair
Councilmember, City of National City
(Representing South County)

John Minto, Vice Chair
Mayor, City of Santee
(Representing East County)

Rick Robinson
Councilmember, City of Oceanside
(Representing North County Coastal)

Raul Campillo
Councilmember, City of San Diego

Joel Anderson
Supervisor, County of San Diego

Caylin Frank
Deputy Mayor, City of Poway
(Representing North County Inland)

SANDAG MEMBERS — ALTERNATES

Alonso Gonzalez
Deputy Mayor, City of Chula Vista
(Representing South County)

Steve Goble
Councilmember, City of El Cajon
(Representing East County)

Keith Blackburn
Mayor, City of Carlsbad
(Representing North County Coastal)

Marni von Wilpert
Councilmember, City of San Diego

Monica Montgomery Steppe
Supervisor, County of San Diego

Ed Musgrove
Councilmember, City of San Marcos
(Representing North County Inland)

PUBLIC SAFETY MEMBERS

Dave McQuead

Chief, Rancho Santa Fe Fire District
(Vice President San Diego County Chiefs Association)

Summer Stephan

District Attorney, San Diego County
(San Diego County District Attorney)

Kelly Martinez

Sheriff, San Diego County
(County Sheriff)

Kedrick Sadler (Seat A)

Chief, Oceanside Police Department
(Representing County Chiefs'/Sheriff's Association)

Alex Hernandez (Seat B)

Interim Chief, National City Police Department
(Representing County Chiefs'/Sheriff's Association)

Paul Connelly

Executive Assistant Chief, City of San Diego
Police Department
(San Diego Police Department)

PUBLIC SAFETY MEMBERS — ALTERNATES

Vacant

(Representing Regional Fire/Emergency Medical Services)

Jorge Duran

Chief Investigator
(San Diego County District Attorney)

Donald Holmes

Deputy Chief Investigator
(San Diego County District Attorney)

Richard Williams

Undersheriff San Diego County
(County Sheriff)

Kenneth Jones

Assistant Sheriff San Diego County
(County Sheriff)

Alex Hernandez

Interim Chief, National City Police Department
(Representing County Chiefs'/Sheriff's Association)

Roxana Kennedy

Chief, Chula Vista Police Department
(Representing County Chiefs'/Sheriff's Association)

Scott Wahl

Assistant Chief, City of San Diego Police Department
(San Diego Police Department)

ADVISORY MEMBERS

Tommie Cocroft

Chief, California Highway Patrol
(Representing State Public Safety)

Shelly S. Howe

Special Agent in Charge,
U.S. Drug Enforcement Administration
(Representing Federal Public Safety)

Al Stiehler

Director, Transit Security and Passenger Safety
Metropolitan Transit System
(Representing Regional Transit)

Jeffrey Toney

Director, San Diego Office,
Office of Emergency Services,
County of San Diego
(Representing Homeland Security)

Kathleen Connon

Federal Security Director/SD,
Transportation Security Administration
(Representing Federal Public Safety)

Tamika Nelson

Chief Probation Officer
(Representing County Public Safety)

Robert Smith

Representative, Pala
(Representing Southern California Tribal Chairmen's Association)

Michial Michalovich

Mission Assurance Manager,
MCI West — MCB Camp Pendleton
(Representing Department of Defense)

ADVISORY MEMBERS — ALTERNATES

Craig Root

Assistant Chief, California Highway Patrol
(Representing State Public Safety)

Reggie Williams

Captain, California Highway Patrol
(Representing State Public Safety)

Steven C. Stafford

United States Marshal
(Representing Federal Public Safety)

Stacey Moy

Special Agent in Charge,
Federal Bureau of Investigation
(Representing Federal Public Safety)

Karen Tucholski

Chief Operations Officer – Operations Support Services
North County Transit District
(Representing Regional Transit)

Christopher Heiser

Executive Director
Office of Emergency Services,
City of San Diego
(Representing Homeland Security)

Sidney Aki

Director of Field Operations,
Customs and Border Protection
(Representing Federal Public Safety)

Tara McGrath

United States Attorney,
U.S. Attorney's Office
(Representing Federal Public Safety)

Denise Huffhines

Assistant Chief Probation Officer
(Representing County Public Safety)

Leia Arviso

Representative, Inaja
(Representing Southern California Tribal Chairmen's Assc)

Matthew Crews

Force Protection Director,
Navy Region SW
(Representing Department of Defense)

Regional Planning Committee

MEMBERSHIP

The Regional Planning Committee provides oversight for the preparation and implementation of the Regional Comprehensive Plan that is based on the local general plans and regional plans and addresses interregional issues with surrounding counties and Mexico. The components of the plan include transportation, housing, environment, economy, regional infrastructure needs and financing as well as land use and design. Committee recommendations are forwarded to the SANDAG Board of Directors for action.

The Regional Planning Committee generally meets at 1 p.m., on the first Friday of every other month.

Staff contact: Stacey Cooper, (619) 595-5354, stacey.cooper@sandag.org

MEMBERS

Joe LaCava, Chair
Council President Pro Tem, City of San Diego

Tracy Martinez, Vice Chair
Councilmember, City of Del Mar
(Representing North County Coastal)

Terra Lawson-Remer
Supervisor, County of San Diego

Mike Donovan
Councilmember, City of Coronado
(Representing South County)

Bill Wells
Mayor, City of El Cajon
(Representing East County)

Rebecca Jones
Mayor, City of San Marcos
(Representing North County Inland)

ADVISORY MEMBERS

Everett Townsend
Caltrans District 11

Muska Laiq
Department of Defense

Patricia Dillard
Metropolitan Transit System

Joe Garcia
North County Transit District

ALTERNATES

Vivian Moreno
Councilmember, City of San Diego

Joy Lyndes
Councilmember, City of Encinitas
(Representing North County Coastal)

Joel Anderson
Supervisor, County of San Diego

Alonso Gonzalez
Deputy Mayor, City of Chula Vista
(Representing South County)

Patricia Dillard
Councilmember, City of La Mesa
(Representing East County)

Ed Musgrove
Councilmember, City of San Marcos
(Representing North County Inland)

ADVISORY MEMBERS — ALTERNATES

Roy Abboud
Caltrans District 11

Anna Shepherd
Department of Defense

George Gastil
Metropolitan Transit System

Rick Robinson
North County Transit District

ADVISORY MEMBERS

Angela Elliott-Santos (Manzanita)
Southern California Tribal Chairmen's
Association

Vacant
San Diego County Water Authority

Michael Zucchet, Commissioner
Port of San Diego

**ENVIRONMENTAL MITIGATION PROGRAM
ADVISORY MEMBERS**

Vacant
U.S. Fish and Wildlife Service

Michelle Lynch
U.S. Army Corps of Engineers

Vacant
California Department of Fish and Wildlife

John Donnelly
Wildlife Conservation Board

ADVISORY MEMBERS — ALTERNATES

Cody Martinez (Sycuan)
Southern California Tribal Chairmen's
Association

Craig Elitharp
San Diego County Water Authority

Lesley Nishihira
Port of San Diego

**ENVIRONMENTAL MITIGATION PROGRAM
ADVISORY MEMBERS — ALTERNATES**

Susan Wynn
U.S. Fish and Wildlife Service

Kyle Dahl
U.S. Army Corps of Engineers

David Mayer
California Department of Fish and Wildlife

Vacant
Wildlife Conservation Board

Transportation Committee

MEMBERSHIP

The Transportation Committee advises the SANDAG Board of Directors on major policy-level matters related to transportation. The Transportation Committee assists in the preparation of the Regional Transportation Plan and other regional transportation planning and programming efforts. It provides oversight for the major highway, transit, regional arterial, and regional bikeway projects funded under the Regional Transportation Improvement Program, including the *TransNet* Program of Projects. Areas of interest include project schedules, costs, and scope.

The Transportation Committee generally meets at 9 a.m., on the third Friday of the month.

Staff contact: Grace Mino, (619) 699-6913, grace.mino@sandag.org

MEMBERS

Jack Shu, Chair

Councilmember, City of La Mesa
(Representing East County)

Tony Kranz, Vice Chair

Mayor, City of Encinitas
(Representing North County Coastal)

Raul Campillo

Councilmember, City of San Diego

John Duncan

Councilmember, City of Coronado
(Representing South County)

Monica Montgomery Steppe

Supervisor, County of San Diego

Dane White

Mayor, City of Escondido
(Representing North County Inland)

Vivian Moreno

Metropolitan Transit System

Priya Bhat-Patel

North County Transit District

Esther Sanchez

San Diego County Regional Airport Authority

Frank Urtasun

Port of San Diego

ALTERNATES

Alysson Snow

Councilmember, City of Lemon Grove
(Representing East County)

David Zito

Councilmember, City of Solana Beach
(Representing North County Coastal)

Marni von Wilpert

Councilmember, City of San Diego

Jose Rodriguez

Councilmember, City of National City
(Representing South County)

Joel Anderson

Supervisor, County of San Diego

Nora Vargas

Chair, County of San Diego

Ed Musgrove

Councilmember, City of San Marcos
(Representing North County Inland)

Marcus Bush

Metropolitan Transit System

Jewel Edson/Corinna Contreras

North County Transit District

Rafael Perez

San Diego County Regional Airport Authority

Job Nelson

Port of San Diego

ADVISORY MEMBERS

Everett Townsend

Caltrans District 11

Erica Pinto (Jamul)

Southern California Tribal
Chairmen's Association

Ray Abboud

Caltrans District 11

James Hill (La Posta)

Southern California Tribal
Chairmen's Association

Calendar of 2024 Meetings

Audit Committee	Regional Planning Committee	Executive Committee	Board of Directors	Transportation Committee	Public Safety Committee	Board of Directors	Borders Committee
9 a.m.	1 p.m.	9 a.m.	10 a.m.	9 a.m.	1 p.m.	9 a.m.	1 p.m.
January 5, 2024	January 5, 2024	January 12, 2024	January 12, 2024	January 19, 2024	-----	January 26, 2024	January 26, 2024
February 2, 2024	-----	February 9, 2024	February 9, 2024	February 16, 2024	February 16, 2024	February 23, 2024	February 23, 2024
March 1, 2024	March 1, 2024	March 8, 2024	March 8, 2024	March 15, 2024	-----	March 22, 2024	March 22, 2024
April 5, 2024	-----	April 12, 2024	April 12, 2024	April 19, 2024	April 19, 2024	April 26, 2024	April 26, 2024
May 3, 2024	May 3, 2024	May 10, 2024	May 10, 2024	May 17, 2024	-----	May 24, 2024	May 24, 2024
June 7, 2024	-----	June 14, 2024	June 14, 2024	June 21, 2024	June 21, 2024	June 28, 2024	June 28, 2024
July 5, 2024	July 5, 2024	July 12, 2024	July 12, 2024	July 19, 2024	-----	July 26, 2024	July 26, 2024
NO SCHEDULED MEETINGS IN AUGUST							
September 6, 2024	September 6, 2024	September 13, 2024	September 13, 2024	September 20, 2024	-----	September 27, 2024	September 27, 2024
October 4, 2024	-----	October 11, 2024	October 11, 2024	October 18, 2024	October 18, 2024	October 25, 2024	October 25, 2024
November 1, 2024	November 1, 2024	November 8, 2024	November 8, 2024	November 15, 2024	-----	November 22, 2024	November 22, 2024
December 6, 2024 at 1 p.m.	-----	December 6, 2024	December 6, 2024	December 13, 2024	December 13, 2024	December 20, 2024	December 20, 2024

Approved October 27, 2023

SANDAG Bylaws and Board Policies

SANDAG is a Joint Powers Authority under California state law, established as an association of local governments and agencies that convene as a forum to address regional issues. Under federal law, SANDAG is designated a Metropolitan Planning Organization and under state law as a Regional Transportation Planning Agency and Council of Governments. The Board annually reviews the Bylaws and Policies that govern the agency's work.

State law (SB 1703) assigned SANDAG the responsibility for transit planning, funding allocation, project development, and eventually construction in the San Diego region in addition to its preexisting transportation responsibilities and other regional roles.

View a complete set of [SANDAG Bylaws on our website](#).

View a complete set of [SANDAG Board Policies on our website](#).

Filing of Form 700

SANDAG has a [Conflict of Interest Code](#) that requires members who make or participate in the making of decisions that may have a material effect on financial interests file a Form 700 - Statement of Economic Interests (Form 700).

You are required to file a Form 700 with SANDAG when assuming or leaving your position, and annually while holding the position to ensure that you do not have a prohibited conflict of interest. Members who perform functions on behalf of SANDAG must be free of conflicts and are therefore required to fill out and submit a Form 700 disclosing employment income, gifts received, property or stock owned, and other financial interests that could be perceived as a potential bias to decision making. Additional information about consultant conflicts of interest can be found here: sandag.org/contracts.

SANDAG filers must complete their Form 700 electronically through the County of San Diego's eDisclosure System (South Tech Hosting). Hard copy filings are no longer accepted.

In general, a Form 700 discloses the types of interests in real property, investments, business positions, and sources of income and gifts that could potentially affect the Conflict Code Filer. Form 700 serves as a reminder to the Conflict Code Filer and the public of the financial interests that decision-makers need to take into account as they could cause an actual, potential or perceived conflict of interest. If your employer is not a public agency, you are required, at a minimum, to disclose that income on your Form 700. Additional guidance about the types of disclosures can be found at <http://www.fppc.ca.gov/Form700.html>.

Late Filing / Late Penalties

The filing officer who retains originally signed or electronically filed statements of economic interests may impose on an individual a fine for any statement that is filed late. The fine is \$10 per day up to a maximum of \$100. Late filing penalties may be reduced or waived under certain circumstances.

Persons who fail to timely file their Form 700 may be referred to the FPPC's Enforcement Division (and, in some cases, to the Attorney General or district attorney) for investigation and possible prosecution. In addition to the late filing penalties, a fine of up to \$5,000 per violation may be imposed.

For assistance on Form 700, please contact: Tessa Lero, Clerk of the Board, at (619) 699-1991, or via email at clerkoftheboard@sandag.org.

The deadline for submitting the 2023 Annual Form 700 is April 2, 2024.

Compensation

In addition to any compensation mandated by state law for Board meetings, the rates below shall apply.

For attendance by Board Members, or alternates in their absence, at Board meetings or Board subcommittee meetings, \$150 per meeting.

For attendance by all voting members and their alternates of a Policy Advisory Committee, \$100 per meeting.

For attendance by Board Members and alternates, or advisory Board members when serving as a chair of a Working Group, \$100 per meeting.

Persons must be present for at least 1/2 of the time set for the meeting or the duration of the meeting, whichever is less, in order to be eligible for compensation.

The limit on the total number of paid Board, Policy Advisory Committee, and Working Group meetings is six meetings per individual per month. In no event shall a member of a Policy Advisory Committee or Working Group receive more than one stipend for attendance at a concurrent meeting.

The Chair of the Board shall receive additional monthly compensation of \$700 per month, which shall include compensation for attendance at one in-person staff briefing per scheduled meeting of the Board. Both the First Vice Chair and Second Vice Chair of the Board shall receive additional monthly compensation of \$350 per month, which shall include compensation for attendance at one in-person staff briefing per scheduled meeting of the Board.

Stipends for Board Members are processed the month following the actual meetings. Attendance is monitored by the Clerk of the Board at each meeting and members are asked to sign in to confirm attendance. SANDAG also pays mileage from the city hall/county office to SANDAG and return if the Board Member requests mileage by checking a box on the sign in sheet.

SANDAG will also pay stipends for event attendance and actual mileage for travel to attend an event upon submission of an Event Representation form provided by the Clerk of the Board. Board Members are appointed by the SANDAG Chair to attend various events.

Additionally, the Chair appoints Board Members to various regional and national agencies. SANDAG will cover all travel costs for Board Members related to official travel on behalf of the agency and in accordance with provisions of SANDAG Board Policy No. 011.

Ethics Training and Sexual Harassment Prevention Training

Cities, counties, and special districts in California are required by law to provide ethics and sexual harassment prevention and education training to their local officials.

Local jurisdictions may provide these trainings, please check with your city/county clerk.

AB 1234 Ethics Training

State law (California Government Code Section 53235), sometimes referred to as Assembly Bill Number 1234 (AB 1234), requires that if a local agency provides any type of compensation, salary, or stipend to, or reimburses the expenses of any member of its legislative body (as defined in California Government Code Section 54952), that local agency's officials must complete biennial training in general ethical principles and ethics laws.

Local officials must receive training no later than one year from the first day of service with the local agency.

AB 1661 Sexual Harassment Prevention Training and Education

State law (California Government Code Section 53237.1), Assembly Bill Number 1661 (AB 1661), requires local agency officials to receive sexual harassment prevention training and education within six months of taking office. The training must be repeated every two years if any type of compensation, salary, or stipend is provided to those officials.

Certificates of Completion

A Certificate of Completion is provided to local agency officials when the ethics training and sexual harassment prevention training requirements have been fulfilled. Copies of these certificates must be provided to the Clerk of the Board. These certificates are public records and must be kept for at least five years.

Fair Political Practices Commission Online Training

The Fair Political Practices Commission (FPPC) offers [free online training](#). This option requires you to log onto the FPPC's website, review various screens of materials, take periodic tests to assure retention of the information and then print out a certificate. (This course has been approved by the Attorney General's Office and the FPPC. However, if the training time on your certificate is less than two hours, you will need additional training and certificates to meet the minimum ethics training requirements.)

Please contact the Clerk of the Board with any questions.

Office of the Independent Performance Auditor

The SANDAG Office of the Independent Performance Auditor (OIPA) is the official body of SANDAG to investigate potential fraud, waste, and abuse identified by SANDAG staff or other stakeholders.

The OIPA serves as the SANDAG Board of Directors' oversight function that objectively evaluates and recommends improvements to SANDAG, including facilitating an objective risk assessment regularly. The OIPA's audit functions include timely reporting of significant issues to appropriate oversight authorities. [SANDAG Board Policy No. 039 — Audit Policy Advisory Committee and Audit Activities](#) specifies the functions of the Independent Performance Auditor and the SANDAG Audit Committee, which assists the Board in fulfilling its oversight responsibilities. On January 1, 2018, a new California Assembly Bill 805 (AB 805) required the creation of the Audit Committee and an independent performance auditor position.

The current SANDAG Independent Performance Auditor (IPA) is Courtney Ruby. The IPA is selected by the SANDAG Board of Directors based on qualifications and experience. Ms. Ruby began her term of service in November 2023.

Courtney Ruby, CPA, CFE
SANDAG Independent Performance Auditor
401 B Street, Suite 800
San Diego, CA 92101
courtney.ruby@sandag.org
(619) 595-5323

OIPA Staff

Lloyd Carter
Deputy Independent Performance Auditor
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Michael Ryan
Associate Independent Auditor
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Doug D'Pete
Principal Independent Auditor
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Christian LeClaire
Independent Auditor Intern
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Krystal Carranza
Associate Independent Auditor
krystal.carranza@sandag.org

Vacant
Independent Auditor Intern

Christopher Delgado
Associate Independent Auditor
christopher.delgado@sandag.org

Annual Budget

SANDAG adopts an annual program budget, which includes a multi-year capital program. The budget sets out our planned activities, illustrates how our work aligns with the priorities of our member agencies, and positions us to serve the region through the delivery of major infrastructure projects, policy initiatives, and regional services.

The Board typically reviews the draft budget in March and the final budget for approval in May. The SANDAG fiscal year runs from July 1 through June 30.

The FY 2024 Program Budget was approved by the SANDAG Board of Directors in May 2023 and represents an investment of \$1.2 billion in the San Diego region.

There are three primary components of the Program Budget: Overall Work Program, Regional Operations, and the Capital Budget.

- The Overall Work Program is an inventory of the regional planning projects and programs that will be undertaken during the fiscal year. Examples of this work include the Regional Plan and Data and Modeling services.
- The Regional Operations and Services provides management of ongoing operational programs and customer services that deliver enhanced mobility and public safety services to the region. It provides maintenance and support of intelligent transportation and regional law enforcement data systems that support travelers and public safety agencies in the San Diego region. Examples of this work include management of the SR 125 toll roads, Freeway Service Patrol, and the Vanpool Program.
- The Capital Program budget includes the multi-year TransNet Major Corridor and Regional Bikeway Program of Projects, and transit and other capital improvements for which SANDAG has the implementing authority. Examples of this work include the LOSSAN Rail Realignment, North Coast Corridor Program, bike infrastructure, and Otay Mesa East Port of Entry projects.

State and Federal funds represent about 61% of the budget revenues, with TransNet sales tax accounting for 23% and other local funds making up the balance. As a SANDAG member, the 18 cities and county government are assessed a fee according to population to fund Board expenses, the Office of the Independent Performance Auditor, government relations, criminal justice clearinghouse reporting, and other regional planning efforts. Member agency assessments accounts for \$1.2 million (1% of total agency revenue) in FY 2024.

Budget amendments up to \$500,000 may be approved by the Policy Advisory Committees. Budget amendments that are higher than that amount require approval by the Board.

View the [FY 2024 Program Budget](#) on our website.



TransNet

For more than three decades, [TransNet](#) has been the driving force for improving transportation infrastructure in the San Diego region. TransNet is the half-cent sales tax administered by SANDAG to fund local transportation projects consistent with the Regional Plan. It was first approved by voters in 1987 and extended in 2004 for another 40 years. This program is one of the largest transportation improvement programs in California.

TransNet funds numerous transit, highway, freight, bikeway, and walkway programs, in addition to an environmental conservation program, transit fare subsidies, and grants for smart growth, active transportation, and transportation services for seniors and persons with disabilities.

TransNet dollars represent a stable funding source to finance critical transportation programs and projects, despite volatile state and federal funding. They are also vital to obtain matching state and federal transportation investments.

The [TransNet Dashboard](#) was created to help keep the public informed on the status of TransNet projects. It is also used as a project and program management tool. The TransNet Dashboard provides up-to-date schedule, budget, expenditure, and funding information.

As of 2021, \$3.3 billion in TransNet funds have been leveraged to garner an additional \$10 billion from federal, state, and local funding sources. During this time, SANDAG has delivered more than 650 projects with TransNet funding.

TransNet Independent Taxpayer Oversight Committee

The TransNet Independent Taxpayer Oversight Committee (ITOC) is a group of community members appointed by SANDAG to provide an enhanced level of accountability for expenditures of TransNet funds, as outlined in the TransNet Ordinance and Expenditure Plan. The committee helps ensure that all voter mandates are carried out as required and develops recommendations for improvements to the financial integrity and performance of the program. Every year, ITOC releases an annual report of the Committee's milestones and accomplishments.

View the [ITOC Overview](#) on our website.

View the [ITOC 2023 Annual Report](#) on our website.

TransNet Independent Taxpayer Oversight Committee (ITOC)

MEMBERSHIP

The TransNet Independent Taxpayer Oversight Committee (ITOC) aids in the implementation of the TransNet program, the San Diego region's half-cent sales tax for transportation improvements.

The TransNet program is administered by SANDAG. As outlined in the TransNet Ordinance and Expenditure Plan, the ITOC provides an increased level of accountability for expenditures of TransNet funds.

With the passage of the TransNet Extension Ordinance and Expenditure Plan in November 2004 (Proposition A), it was mandated in the Ordinance that an Independent Taxpayer Oversight Committee for TransNet be formed to provide an enhanced level of accountability for the expenditure of funds under the Expenditure Plan. The Committee helps ensure that all voter mandates are carried out as required and develops recommendations for improvements to the financial integrity and performance of the program.

The ITOC generally meets at 9:30 a.m., on the second Wednesday of the month.

Staff contacts: Michelle Smith, (619) 595-5608, michelle.smith@sandag.org
Michael Terlep, (619) 699-1933, michael.terlep@sandag.org

MEMBERS

Jonathan Frankel, Chair
Real Estate/Land Economics/Right-of-Way
Category

Pedro Orso-Delgado, Vice Chair
Contractor/Construction Category

Lorraine Ahlquist
Biology/Environmental Science Category

Maryam Babaki
Municipal/Public Finance and Budgeting
Category

Les Hopper
Licensed Engineer Category

Sunnie House
Private Sector/CEO Category

Francisco X. Rivera
Licensed Civil/Traffic Engineer Category

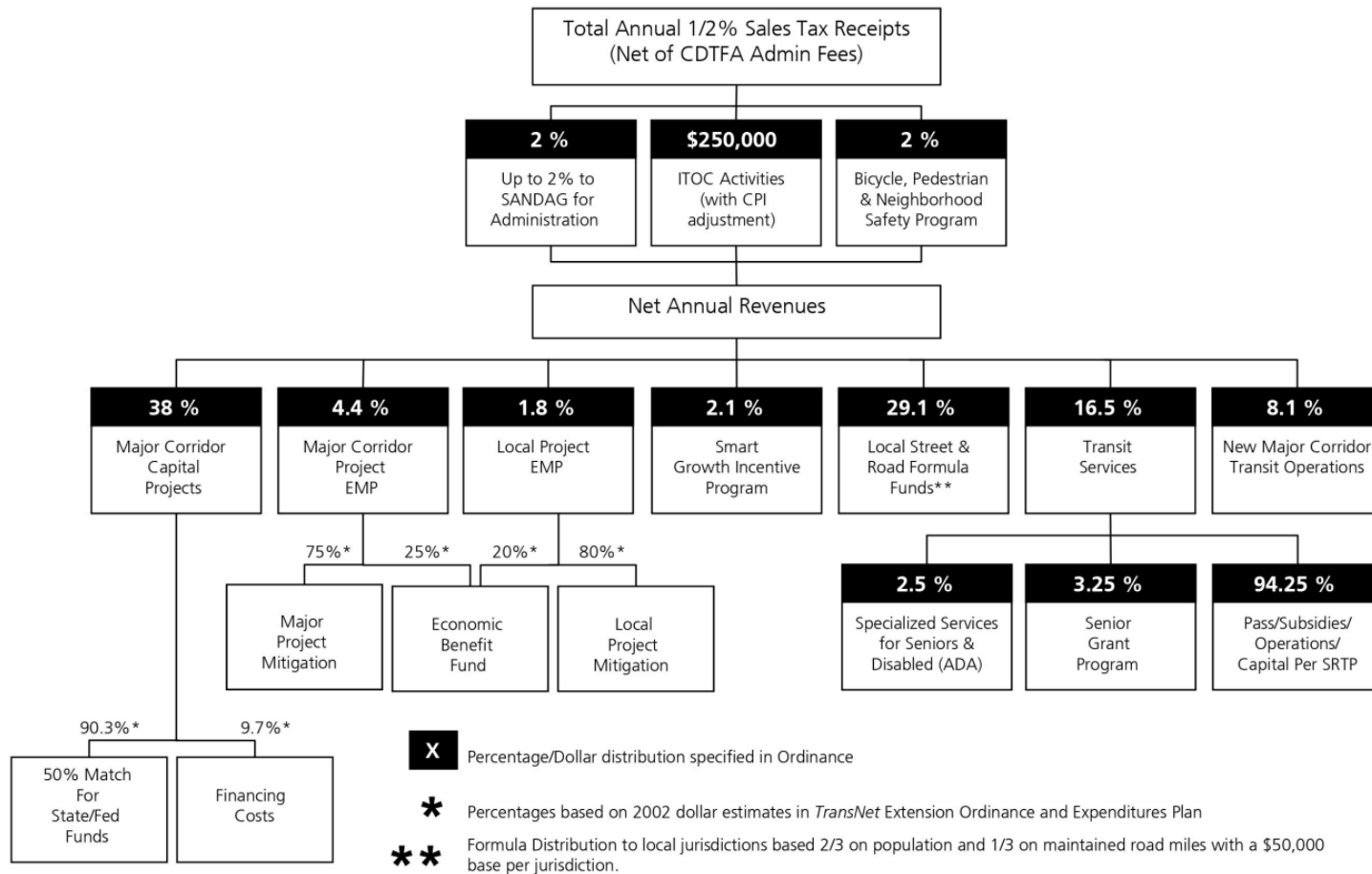
ADVISORY MEMBERS

Tracy Drager
San Diego County Auditor's Office

Revised March 6, 2024



TransNet Extension Flow of Funds FY 2009 – FY 2048*



* On May 14, 2021, the SANDAG Board of Directors, acting as the San Diego County Regional Transportation Commission, approved an adjustment to increase the administrative expense limitation from 1% to 2% beginning in FY 2022.

SANDAG Major Projects

Developing the 2025 Regional Plan

The Regional Plan, which is updated every four years, is the guiding document for much of SANDAG's work. In FY 2025, we will continue drafting the 2025 Regional Plan and Environmental Impact Report to update the region's blueprint for a convenient, healthy, safe, and equitable transportation system.

Updates to the Regional Plan use a data-driven planning process and feedback from stakeholders. We have listened to and implemented significant input from our diverse communities, the Board and Policy Advisory Committees, working groups, and partner agencies. Recommendations provided by the California Air Resources Board (CARB) in their "Evaluation of the San Diego Association of Governments' SB 375 2021 Sustainable Communities Strategy" will also provide critical input.

As the 2025 update continues to take shape, our robust engagement process will bring along all stakeholders at every stage. Find out more at sandag.org/regionalplan. The major projects and regional initiatives listed below are some of the most significant activities taking place in FY 2025 to advance implementation of the Regional Plan.

Airport Transit Connection

The Airport Transit Connection will provide a reliable, direct, and convenient transit link to the San Diego International Airport for people across the region. This transportation improvement will help to reduce the increased traffic that's projected with the expansion of the airport, provide a practical travel option for residents and visitors, and contribute to the regional economy. The environmental review process helps determine regional transportation connections and direct transit options to the airport.

LOSSAN

The LOSSAN Corridor (Los Angeles-San Diego-San Luis Obispo) is one of the busiest intercity rail corridors in the nation and the only viable rail freight link between the San Diego region and the rest of the country. This corridor is also part of the Strategic Rail Corridor Network (STRACNET), identified by the U.S. Department of Defense for its importance in providing access to the Marine Corps Base Camp Pendleton and the Port of San Diego. The Del Mar Bluffs stabilization project protects the LOSSAN Rail Corridor from erosion while rail realignment alternatives are evaluated during the environmental review. The goal is to move the tracks off the Del Mar Bluffs by 2035.

Otay Mesa East Port of Entry

Mexico is California's main trading partner, fueling commerce and economic opportunity throughout the San Diego-Baja California binational region. The future port of entry that we are building with our partners at Caltrans will reduce wait times, strengthen border security and safety, increase economic efficiencies, and foster innovative technology solutions, all while reducing emissions and ensuring the Cali-Baja region has the infrastructure it needs to continue its dynamic growth. Work on site preparations and critical agreements with federal and Mexican partners continue moving the project forward.

Blue Line Improvements

To speed up trip times and increase access for transit riders, we are studying various improvements to the Blue Line Trolley, including community-oriented development around two stops. We are also exploring options for additional rapid transit services between South County to Downtown San Diego. Additionally, short and long-term upgrades to the San Ysidro Transit Center's stop on the Blue Line will improve safety and rider experience. While we actively plan for these long-term developments, near-term solutions such as more Rapid buses will be provided to serve people traveling north and south on this route.

Purple Line

The Purple Line will be a high-speed, high-capacity transit line connecting San Ysidro to Sorrento Mesa through National City, City Heights, and Kearny Mesa. It will link some of the most populated areas of our region with major destinations for jobs, health care, education, and more. We are exploring the best way to build this transit line through two studies. The first is looking at types of trains and possible routes for the National City to Sorrento Mesa section. The second is examining ways to improve all major transit lines from South County to Downtown San Diego. We are also planning a temporary Rapid bus route to serve passengers traveling between these neighborhoods.

TransNet Major Corridors

TransNet Major Corridor projects are moving forward in the environmental clearance phase, advancing them one step closer to construction. Roadway projects include improvements to SR 67 and SR 52, final environmental documentation and design for the I-15/SR 78 Connectors, and final environmental documentation and preliminary engineering for the SR78/I-5 Express Lanes Connectors. We will also begin the design of the I-5 HOV lanes extending to Oceanside. Transit projects include Blue Line railway signal improvements, Palomar Street rail grade separation, several double-tracking projects, and the implementation of six new Rapid bus projects included in the October 2023 budget amendment.

Regional Bike Network

The San Diego region is one of the most exciting places in the country for bike infrastructure improvements, with nearly 1,800 miles of existing bikeways in the region and several more projects in the works. A connected, extensive network of bikeways is key to ensuring that all people can use biking and walking as comfortable and convenient forms of everyday travel. Providing more transportation options also alleviates traffic. Currently, SANDAG is constructing 3 bikeways: Border to Bayshore, Bayshore Bikeway Barrio Logan, and the Pershing Bikeway. In 2024, SANDAG will break ground on Imperial Avenue, Eastern Hillcrest, Central Bikeway, and the Inland Rail Trail Phase 3.

Toll Operations

In the San Diego region, SANDAG operates the I-15 Express Lanes and SR 125 Toll Road. A tolling system is key to providing transportation options while alleviating traffic congestion and reducing greenhouse gas emissions. In January 2024, the Board of Directors approved an action plan to resolve ongoing tolling system deficiencies and to implement a new back-office system with a new team of vendors. The transition to a new system will include conducting regular vendor and internal assessments, implementing a quality assurance and quality control plan, and operational and customer service improvements. Internal policies will also include regular and proactive reporting to the SANDAG Board as well as transparent communication with the public. While SANDAG continues its work on the action plan over the next year, there are several internal and external assessments occurring to ensure all issues are identified and resolved and public trust is restored.

Regional Initiatives

Many of the San Diego region's transportation challenges are deeply connected to larger societal issues that impact everyone's quality of life. These include economic and social inequities, climate change, public health, and safety. To address the many challenges that face our region, SANDAG is leading several initiatives focused on mobility options, increased safety, and access to opportunities. Our key initiatives focus not only on transportation, but also on access to the internet, reliable data, and equitable and sustainable opportunities. By partnering with our community members—from businesses to elected officials—we can ensure that all our efforts are grounded in what's important to our communities.

Data, Research, and Analytics

SANDAG creates and maintains a tremendous amount of data and takes advantage of emerging datasets to better understand the needs of the region. We then translate data into actionable information such as transportation models, economic forecasts, project cost-benefit analyses, web applications, and maps. The public safety data and independent evaluations we provide offer insight into quality-of-life issues that cross jurisdictional boundaries. The Open Data Portal (ODP) makes our data publicly and readily available to everyone.

Safety and Vision Zero

Roads and intersections should be safe for everyone. That's why the SANDAG Board of Directors adopted a Regional Vision Zero Resolution with the intention of eliminating all traffic fatalities and severe injuries while increasing safe, healthy, and equitable mobility options. Vision Zero rejects the idea that traffic crashes are inevitable and instead views them as preventable incidents. The regional Vision Zero Action Plan will recommend proven roadway safety strategies to accommodate a variety of travel modes, safer speeds, and education around responsible travel behavior.

Transit Equity and the Youth Opportunity Pass

After more than a decade of advocacy by social justice community organizations, we launched our Transit Equity program in spring 2022. The Youth Opportunity Pass (YOP) pilot program, which provides free, unlimited transit rides for young people ages 18 and under, has provided more than 11 million rides countywide since its launch. Working with our community partners, the program also includes education for youth and families about public transit options in their neighborhoods and evaluation of its impact.

Project Type Glossary



Arterial Improvement

Helps a high-traffic neighborhood street connect to a freeway more efficiently.



Bus Layover

Designated area where buses can wait between trips so drivers can take breaks, and where vehicles can be fueled, charged, or cleaned.



Circulator Route

A bus that comes frequently and stops at major local destinations in a specific area.



Highway Intersection Improvements

Improves safety, and traffic flow in places where a highway crosses a major road.



Highway Straightening

Removes curves from highways.



Interchange

Where a freeway and a major road or other freeway cross each other.



Managed Lane Connector

Ramps that connect managed lanes on different freeways.



Microtransit

On-demand public shuttle service for short trips within a neighborhood.



Mobility Hub

An area where different types of transportation connect easily (ex. public transit, bike lanes, or shuttles) to housing and commercial areas.



Purple Line

Future transit route connecting the border region to University Town Center (UTC) and Sorrento Mesa.



Rapid Bus

A bus route that gets priority in high-traffic areas to speed up trips.



Reversible Managed Lanes

A managed lane that can change traffic direction depending on the time of day or traffic conditions.



Connector

A ramp that connects one highway to another.



Direct Access Ramp (DAR)

A special highway entrance where buses, carpoolers, or people who pay a toll can directly enter managed lanes without having to merge from the right side.



Express Route

Bus routes that connect suburban areas to major urban centers that have very few stops at major destinations.



LOSSAN Improvements

Making the railway that connects San Diego to Los Angeles and San Luis Obispo safer, faster and more efficient.



Local Route

A bus route that travels around neighborhoods that are near one another.



Managed Lanes (ML)

Separated highway lanes set aside for multi-passenger transportation like buses or carpools, or for people who pay a toll.



Multimodal Corridor Improvements

Projects that make all transportation on the same route more efficient, including walking, biking, transit, trains, and/or vehicles.



Neighborhood Electric Vehicle (NEV) Service

Small, on-demand electric shuttle available for short trips in a small area (ex. FRED San Diego).



Otay Mesa East Port of Entry (OME POE)

A new U.S./Mexico border crossing.



Shoulder Widening

Project that widens pavement on the side of a freeway for safety in case of emergencies.



Train and Trolley Improvements

(ex. on the Blue, Green, or Orange Line, SPRINTER, or COASTER) Projects that make rail trips more efficient: for example, separating rail tracks from car traffic with a bridge.